

### The **DIGITAL opportunity** is huge...



40%

of all data generated by 2020 will come from connected sensors

Frost & Sullivan

25 Billion

Connected "Things" will be used in 2020

Gartner



**VALUE** 

\$1.7 **Trillion** 

Worldwide IoT **Market** by 2020

IDC

\$10-\$15 **Trillion** 

added to the global GDP by the "Industrial Internet" market within the next 20 years

**→** OPPORTUNITY

25%

in maintenance costs through IoT

U.S. Department of Energy

**Billion** 

generated by connected industrial machinery to make oil and gas exploration 1% more efficient

### Ready for a fast-changing world

#### **CHANGING**

#### **CUSTOMERS**

European industries could grow EUR 1.25 trillion from Industry 4.0 1) by 2025 by adopting digital business models and improving their digital processes.

More than 90% of companies say importance of data and integration with suppliers will increase 2).

Significance of data gathering, analysis and utilization for decision making is more important than ever.

1) Frauenhofer / 2) PWC

#### **CHANGING**

#### LOGISTICS LANDSCAPE

# Demand for more flexible supply chain solutions is increasing.

3 in 5 companies plan to invest significantly in demand forecasting and want to decrease safety stock levels 3).

#### Efficiency needs to increase.

Leaders in digital supply chain management have 40% to 110% higher operating margins than their competitors 4).

3) AT Kearney / 4) BCG

#### **CHANGING**

#### **TECHNOLOGIES**

81% of logistics companies expect Artificial Intelligence to have a strong impact on their business 5). Al will help to raise efficiency and open up new business opportunities.

By 2022, 1 trillion sensors will be connected to the internet 6).

Data generated from sensors will be key for analysis and predictions.

5) Forbes / 6) Supply Chain Digital

### Our digitalization space

It is necessary to digitalize processes to meet an ever increasing demand for digital solutions and more efficient processes, and improve our customers' experience – and that of their customers.



#### **Business exploration**

We **grow into future logistics verticals** by partnering with think-tanks and academia, industry giants and start-ups alike, to incubate ideas and invest in new business models, catalyzing a business transformation.



### **Technology exploitation**

We apply digital technology in our existing business footprint to deliver superior customer experience and increase efficiency especially on core business processes e.g. augmented reality for picking in warehouses (Vision Picking).



#### **Culture and Capabilities**

Remain focused, agile and adaptive by living up to our leadership attributes

## Developing the DHL Supply Chain hype cycle

The hype cycle is a graphic representation of the maturity and adoption of technologies based on both internal and external sources, and how they are potentially relevant to solving real business problems in supply chains.

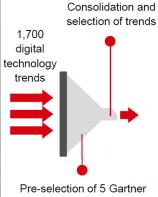
- The hype cycle forms the foundation for evaluating technological focus areas.
- We have evaluated over 1,700 digital technology trends from both external and internal sources.
- Trends that have the potential to support supply chains in solving real business problems, and exploit new market opportunities were selected and consolidated for the DSC hype cycle.









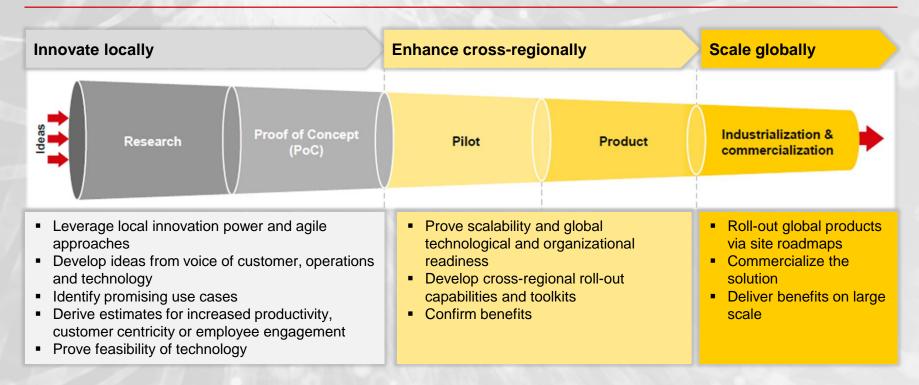


hype cycles with ≈150 trends

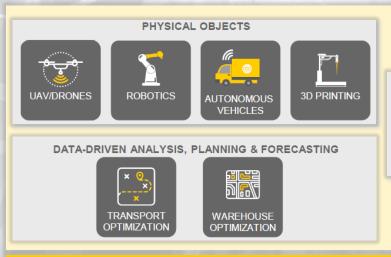
Key technology trends have been mapped onto the hype cycle based on their potential to solve real business problems and exploiting new opportunities.



# Local innovation & global scalability create best-in-class customer solutions



### Trends which will transform the most critical parts of the business



DHL INTERNAL

CUSTOMER-FACING

**COMMUNICATION & CONNECTIVITY** 









ENABLING
TECHNOLOGIES















IoT: Internet of Things; UAV: Unmanned aerial vehicles

### Translating trends into use cases

- Trend
- Describes general technological development, e.g. new hardware or algorithms
- · Is currently being researched or already applied by other industries
- Is not specific to DSC
- Examples

Augmented Reality & Virtual Reality

- Vision Picking

trend

Use case

process

several processes of DSC

Is specific to logistics

Virtual reality training programs for warehouse personnel

Application of a technological development to one or

Should result in a concrete improvement in a defined

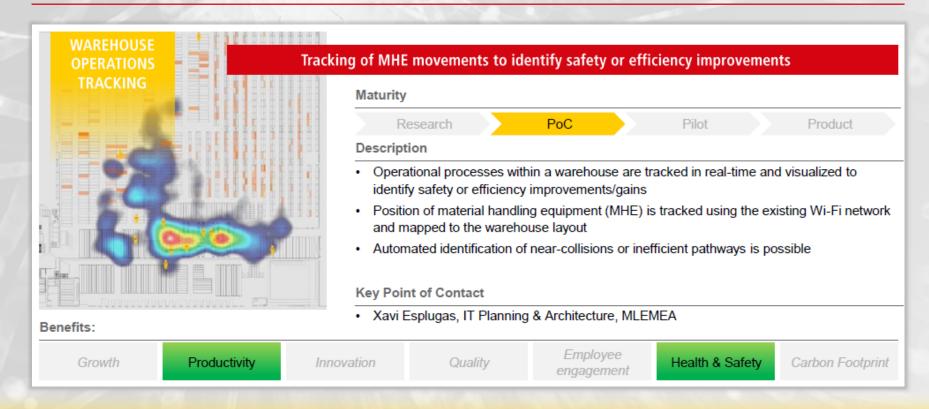
Several use cases can exist for each technological

Drones/Unmanned Aerial Vehicles



- Drones for security and surveillance in a warehouse
- Drones for inventory management within a warehouse

### Use Case IoT / WiFi Warehouse Operations Tracking



### Use Case IoT / Automated Inventory Processing

